



Cutting edge
A gadget for the office
MacGyver p85

Opening Remarks

10

Germany's hidden risk: The half trillion euros it lent the European Central Bank

Bloomberg View Some tips for a plain-speaking Fed; Iraq's unsettled business p12

Global Economics

15

China's restless workers

Beijing and business leaders search for ways to avoid factory strikes

Russian executives' love-hate relationship with Putin p16
A Baltic brawl over nukes p17
U.S. credit may be easing p18
Tom Keene's EconoChat p19
Seven days ahead p20

Companies & Industries

23

Airline drag

Over-the-top business class seats are raising costs and threatening production schedules

BMW takes a star turn with Tom Cruise p24
Retailers fear the Grinch p25
Culling China's carmakers p26
Viagra in a condom? p28
Briefs: Paul Allen's dream p30

Politics & Policy

32

Army surplus fire sale

As the U.S. leaves Iraq, the Pentagon hurries to pack and ship out eight years' worth of war gear

The most popular banker in America p35
Hollywood declares war on Internet freeloaders p35
Geeks: The power behind Obama's 2012 campaign? p36

Technology

41

Big Brother hits the mall

Retailers like Montblanc are linking security cameras with software to track shopper behavior

The biggest VC paydays p42
How to reassemble a shredded document p43
OpenTable's foes p43
New ways to captcha bots p44
Innovator: Twitter for video p46

Markets & Finance

49

Euro banks' capital drive

Sales of businesses will help them withstand stress but make future profits harder to come by

Chinese homeowners feel the sting of falling home values p50
Banks beat a retreat in carbon trading p51
The Chávez premium p53
Bid & Ask: The week's deals p54



Idle Tankers carrying fuel for NATO forces line up in Karachi p60

Features

60

Mother of All Roadblocks

Each year nearly 60,000 trucks drive the road from Karachi to Kabul, the shortest and cheapest way to get supplies to U.S. troops in Afghanistan. Now, Pakistan has shut it down p60

Legos for Girls

The hottest toymaker for boys is launching Lego Friends for "the other 50 percent of the world's children." Will girls buy in? p68

Head of the PAC

Larry Scott has revitalized the Pacific-12 conference. Now he's out to make college football as lucrative as the NFL p74

Etc.

81

Guardians of the Apocalypse

The tech-nerd legion bent on saving humanity from asteroids, outbreaks, and robot revolutions

Sports The stats that define Denver Bronco Tim Tebow off the field p84
The One A Swiss Army knife for storing your corporate secrets p85
Geography Where vanity reigns—from the West in rhytidectomies (face-lifts) to the Northeast in otoplasty (ear surgery) p86
The Stack Screw Business As Usual is Richard Branson's well-timed manifesto on becoming a benevolent billionaire p90
Hard Choices Natalie Massenet on the struggle of luring the hands-on luxury fashion business to the virtual marketplace of Net-A-Porter p92

Lightning rod
Russia's Putin p16

